

# PUBLIC TENDER OFFER FOR CHARLES VÖGELE HOLDING AG BY SEMPIONE RETAIL AG

Sempione Retail AG

19 September 2016

Max E. Katz, Chairman of the Board of Directors of Charles Vögele Holding AG Stefano Beraldo, Sempione Retail AG & CEO OVS

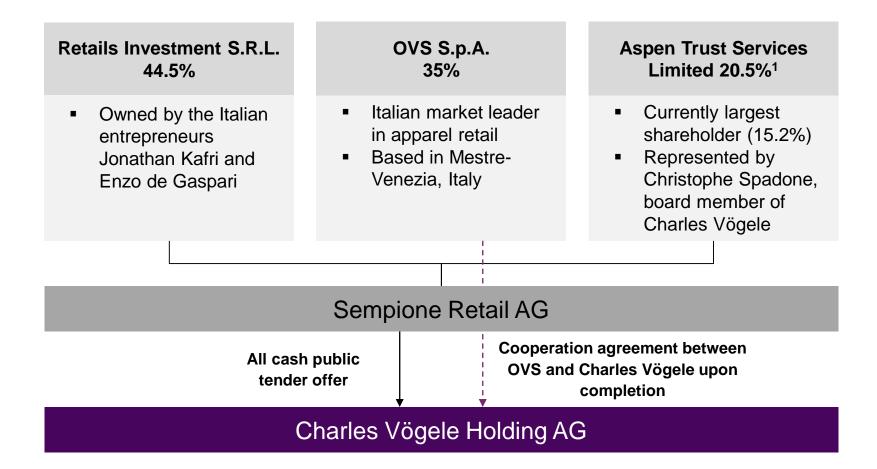


Transaction overview	<ul> <li>All cash public tender offer by Sempione Retail AG ("Sempione Retail") for Charles Vögele Holding AG ("Charles Vögele")</li> <li>Sempione Retail owned by three investors (Retails Investment, OVS and Aspen)</li> <li>Current key shareholder, Aspen Trust Services, supports the deal and is co-investing</li> <li>Charles Vögele's Board of Directors recommends unanimously the acceptance</li> </ul>
Offer price	<ul> <li>Offer price of CHF 6.38 per bearer share corresponds to volume-weighted average price of the last 60 trading days</li> <li>2.1% premium to the closing price of CHF 6.25 on 16 September 2016</li> <li>28% premium to analyst price target of CHF 5.00 (Vontobel)</li> <li>Fair price according to Fairness Opinion from Ernst &amp; Young AG</li> </ul>
Offer conditions	<ul> <li>At least 70% "ownership" achieved by the end of the possibly extended offer period<sup>1</sup></li> <li>No material adverse effect on Charles Vögele business during the offer period</li> <li>Regulatory and merger control clearances and other customary closing conditions</li> </ul>
Agreements	<ul> <li>Transaction Agreement between Charles Vögele and Sempione Retail</li> <li>Upon completion, Sempione Retail to sell most of Charles Vögele's German business</li> <li>Agreement signed to sell all pledged real estate in Switzerland upon completion and lease back parts of it</li> <li>Cooperation agreement between Charles Vögele and OVS upon completion</li> <li>Intention to delist Charles Vögele from the SIX Swiss Exchange</li> </ul>
Offer period	<ul> <li>Planned publication of offer documents on or around 12 October 2016</li> <li>Planned offer period from on or around 26 October to 23 November 2016</li> </ul>

# OVERVIEW OF THE OFFEROR STRUCTURE

## Sempione Retail AG





# Sempione Retail AG



### Substantially harsher market conditions:

- Competition, price pressure and the rising share of online shopping fundamentally change the European landscape in apparel retail
- Euroshock 2015 and economic consequences for Switzerland (e.g. retail tourism) further hit Charles
   Vögele's most profitable market
- Swiss Market down by -8% in the first half-year 2016

### Offer in the best interest of Charles Vögele:

- Given declining sales and ongoing shakeout in the clothing market, the board continued to evaluate all strategic options
- Strategic cooperation with a strong Italian industry partner fuels the initiated turnaround measures on assortment, brand and efficiency
- Acquisition of Charles Vögele by Sempione Retail entails significant first-mover advantage in fundamentally changing apparel retail market
- Focus on strategic markets Switzerland, Austria, Hungary and Slovenia offers continued opportunities and improved perspectives for Charles Vögele and its employees



### A strong brand and operational synergies:

- OVS as contemporary value fashion retailer operating stores with similar size with a strong brand
- Mainly focusing on families, but also targeting a broader and younger customer base
- OVS's established children's brand "OVS Kids" provides ideal base to reposition Charles Vögele's children's wear and generate respective sales growth
- Women range will be further expanded and modernized, augmented by enlarged range of accessories
- Charles Vögele will benefit from European branch network structure and reduce central costs even further
- Volume driven efficiencies and organisational synergies will be achieved in the supply of goods
- Assortment, store format, marketing campaigns and commercial strategy will be aligned with OVS

## OVERVIEW OF CHARLES VÖGELE AND OVS







Overview	A leading Swiss fashion retailer	Italian market leader in apparel retail (7.1% market share)
Sales   EBITDA (2015A) <sup>1</sup>	CHF803 million   CHF -9 million	EUR 1.3 billion   EUR 180 million
Stores	759 in seven countries (165 in Switzerland) (as per end of Jun-16)	More than 1,250 stores of which more than 1,100 in Italy
Brands	Charles Vögele	OVS, OVS kids, UPIM and Blukids
Assortment	Focus on the whole family primarily aimed at the 40+ age bracket	Focus on families but broader and younger assortment with strong women and kids range
Listing	SIX Swiss Exchange (Zurich)	Milan Stock Exchange
Market capitalization <sup>2</sup>	CHF 55 million	EUR 1.1 billion

## **OVS OVERVIEW**



## **OVS** investment highlights

**#1 fashion value retailer in Italy** growing faster than its competitors and gaining market share

#### Unique positioning

good momentum of the brand (brand awareness and perception); best price/quality ratio; great merchandising

#### Largest and best retail network in Italy

variety of formats to address the specific needs and better penetrate different catchment areas; consistent profitability; consistent track record of openings with 0 ramp up period

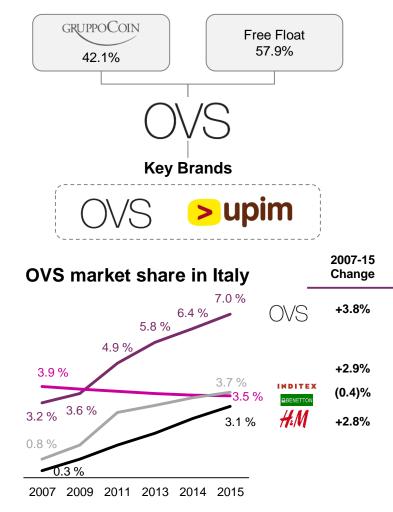
#### **Proven platform**

fully invested platform allows to produce fast and efficiently integrated supply chain; breakthrough initiatives to enhance top line and operations

#### Strong growth momentum

focus on customers, products, brand and operations; continued profitable

### **OVS Group structure**



## STRATEGIC RATIONALE FOR OVS / SEMPIONE RETAIL

# Sempione Retail AG





Introduction of OVS brand and merchandising in the Swiss/Austrian market



Acceleration of international expansion in adjacent markets with attractive growth potential



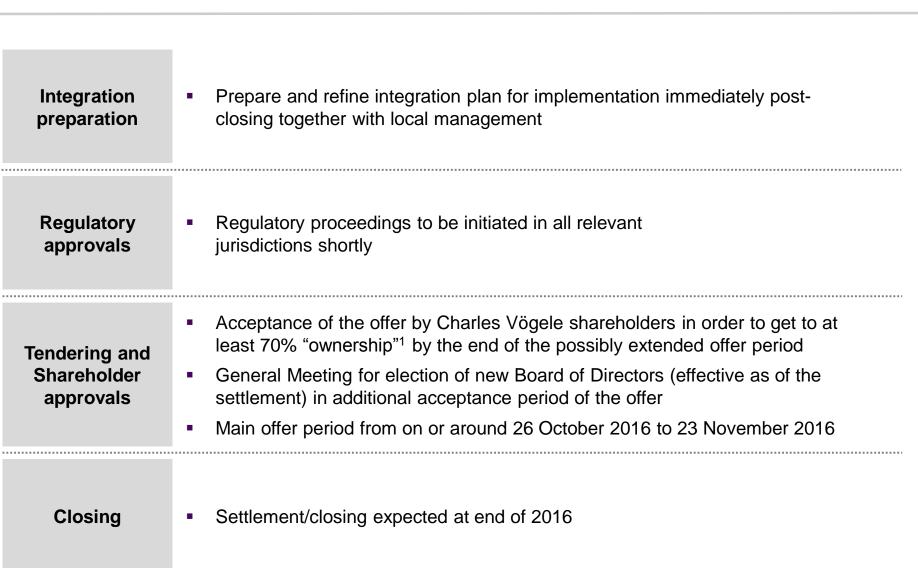
Achievement of further sales and cost synergies

## **ENVISAGED REORGANIZATION**



Sale of German business and real estate	<ul> <li>Sale of most of Charles Vögele's German business upon successful settlement</li> <li>Sale-and-lease-back transaction with regard to Charles Vögele's pledged real estate assets, conditional upon the settlement</li> <li>Proceeds to be used to partly repay the existing syndicated loan</li> </ul>		
Organizational structure	<ul> <li>New Board of Directors to be elected upon the acceptance of the Offer with effect as of the settlement</li> <li>OVS to join forces with existing Charles Vögele management</li> <li>Charles Vögele to remain headquartered in Switzerland</li> </ul>		
Envisaged cooperation	<ul> <li>OVS acting as strategic business partner with long-term interest</li> <li>Conversion plan to be refined jointly together with local management</li> <li>Focus on geographic areas close to Italy with attractive growth potential (Switzerland, Austria, Slovenia and Hungary)</li> <li>Opportunities to benefit from a strong brand (OVS) and operational synergies:         <ul> <li>Improvement of marketing campaigns and commercial strategy</li> <li>New assortment, store format and visual merchandising</li> <li>Improvement of procurement/logistics and sourcing terms</li> <li>Benefit from enlarged supplier base and European branch network</li> </ul> </li> </ul>		

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10 1 Incl. the current stake of Aspen Trust Services Limited as trustee of the Elarof Trust and Treasury Shares

Note

## CONTACTS

# Sempione Retail AG

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